**GONE / GlobeNet Symposium**

**April 4-5th, 2011**

Helsinki, Aalto University Otaniemi campus, Espoo

**Program**

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| **April 4th, Monday**  |
| 08:45-09:00 | Registration and welcome |
| 09:00-10:00 | GONE and GlobeNet statusObjectives of the symposium |
| 10:00-10:30 | 1. *Skill Structure and Labour Mobility in Outsourcing Industries*

*by Bram Timmermans and Christian R. Østergaard**Discussant: Jan Vang*  |
| 10:30-10:45 | Coffee |
| 10:45-11:1511:15-11:45 | 1. *Operations Network Development: Internalization and Externalization of Value Chain Activities*

*by Yang Cheng and John Johansen**Discussant: Aki Laiho*1. *Designing an Operations Network*

*by Aki Laiho and Marja Blomqvist**Discussant: Anna Fredriksson* |
| 11:45-13:00 | Lunch |
| 13:00-13:3013:30-14:0014:00-14:30 | 1. *The Future of Manufacturing in High Cost Countries – a Finnish Perspective*

*by Eero Eloranta, Marja Blomqvist and Aki Laiho**Discussant: Cheng Yang and John Johansen*1. *Scandinavian perspective to factory roles*

*Marja Blomqvist, Virpi Turkulainen, Eero Eloranta, Aki Laiho**Discussant: Dmitrij Slepniov*1. *Managing Sustainability: Environmental Changes on Global Operations*

*by Johanna Jaskari**Discussant: Brian V. Waehrens* |
| 14:30-14:45 | Coffee |
| 14:45-15:1515:15-15:4515:45-16:15 | 1. *The Dynamics of Make vs. Buy Decisions in a Global Economy: A Case Study*

*by Kari Jussila**Discussant: Johanna Jaskari*1. *R&D Networks in India and China*

*by Peder V. Søberg**Discussant: Brian V. Waehrens*1. *Managing the Increasing Technological Complexity – Delivering Large System Products*

*by Mikko Mattila**Discussant: Marcus Møller Larsen* |
| 16:15-16:30 | Coffee |
| 16:30-17:30 | 1. *Status of other contributions*
* *By reviewers for remaining contributions (Bram Timmermans, Dmitrij Slepniov, Marja Blomqvist, etc.)*

The day closes with a joint discussion of content and structure of the book to be continued during Day 2 |
| 18:30 | Dinner |
| **April 5th, Tuesday**  |
| 08:30-08:45 | Coffee and welcome to Day 2 |
| 08:45-10:15 | The day opens with a joint discussion centred on:* Unifying themes of the book / ‘Red thread’
* Organising principles
* Methodology
* Role of cases in the book
* Merging some chapter and forming chapter teams
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| 10:15-10:30 | Coffee |
| 10:30-12:00 | GONE and GlobeNet - Finding commonalities and differences:* Key topics and themes
* Used models and their operationalisation
* Employed methodologies (survey and cases)

GONE and GlobeNet teams prepare material to be used as a basis for the discussion  |
| 12:00-13:00 | Lunch |
| 13:00-14:00 | Next phases and activities of GONE and GlobeNet |
| 14:00 | Closing of the workshop |