**GONE / GlobeNet Symposium**

**April 4-5th, 2011**

Helsinki, Aalto University Otaniemi campus, Espoo

**Program**

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| **April 4th, Monday** | |
| 08:45-09:00 | Registration and welcome |
| 09:00-10:00 | GONE and GlobeNet status  Objectives of the symposium |
| 10:00-10:30 | 1. *Skill Structure and Labour Mobility in Outsourcing Industries*   *by Bram Timmermans and Christian R. Østergaard*  *Discussant: Jan Vang* |
| 10:30-10:45 | Coffee |
| 10:45-11:15  11:15-11:45 | 1. *Operations Network Development: Internalization and Externalization of Value Chain Activities*   *by Yang Cheng and John Johansen*  *Discussant: Aki Laiho*   1. *Designing an Operations Network*   *by Aki Laiho and Marja Blomqvist*  *Discussant: Anna Fredriksson* |
| 11:45-13:00 | Lunch |
| 13:00-13:30  13:30-14:00  14:00-14:30 | 1. *The Future of Manufacturing in High Cost Countries – a Finnish Perspective*   *by Eero Eloranta, Marja Blomqvist and Aki Laiho*  *Discussant: Cheng Yang and John Johansen*   1. *Scandinavian perspective to factory roles*   *Marja Blomqvist, Virpi Turkulainen, Eero Eloranta, Aki Laiho*  *Discussant: Dmitrij Slepniov*   1. *Managing Sustainability: Environmental Changes on Global Operations*   *by Johanna Jaskari*  *Discussant: Brian V. Waehrens* |
| 14:30-14:45 | Coffee |
| 14:45-15:15  15:15-15:45  15:45-16:15 | 1. *The Dynamics of Make vs. Buy Decisions in a Global Economy: A Case Study*   *by Kari Jussila*  *Discussant: Johanna Jaskari*   1. *R&D Networks in India and China*   *by Peder V. Søberg*  *Discussant: Brian V. Waehrens*   1. *Managing the Increasing Technological Complexity – Delivering Large System Products*   *by Mikko Mattila*  *Discussant: Marcus Møller Larsen* |
| 16:15-16:30 | Coffee |
| 16:30-17:30 | 1. *Status of other contributions*  * *By reviewers for remaining contributions (Bram Timmermans, Dmitrij Slepniov, Marja Blomqvist, etc.)*   The day closes with a joint discussion of content and structure of the book to be continued during Day 2 |
| 18:30 | Dinner |
| **April 5th, Tuesday** | |
| 08:30-08:45 | Coffee and welcome to Day 2 |
| 08:45-10:15 | The day opens with a joint discussion centred on:   * Unifying themes of the book / ‘Red thread’ * Organising principles * Methodology * Role of cases in the book * Merging some chapter and forming chapter teams |
| 10:15-10:30 | Coffee |
| 10:30-12:00 | GONE and GlobeNet - Finding commonalities and differences:   * Key topics and themes * Used models and their operationalisation * Employed methodologies (survey and cases)   GONE and GlobeNet teams prepare material to be used as a basis for the discussion |
| 12:00-13:00 | Lunch |
| 13:00-14:00 | Next phases and activities of GONE and GlobeNet |
| 14:00 | Closing of the workshop |